

I N S T I T U T E F O R D E F E N S E A N A L Y S E S

400 Army-Navy Drive, Arlington, Virginia 22202 • Telephone (703) 558-1701



Alexander H. Flax, President

September 19, 1974

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[redacted]
D/DCI, Intelligence Community Staff
Central Intelligence Agency
Washington, D. C. 20505

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Dear [redacted]:

At the request of the Secretary of Defense the DoD is conducting a major historical analysis of the development of the US and Soviet strategic forces over the period from 1945 to 1972. Of the ten areas being examined by various organizations, the Institute for Defense Analyses has been asked to undertake the analysis of the development of US and Soviet command and control of strategic forces, to include warning.

We would very much appreciate having [redacted] of the ICS as a member of the project review panel. His unique combination of experience both in command and control and as a historian would be most valuable in this effort. Between now and February he would be asked to attend two brief progress reports, while in February or March he would read and critique the final report. Our project leader, Mr. Leonard Wainstein, has discussed this with [redacted] who has agreed to serve subject to your agreement that his participation would not unduly interfere with his duties at ICS.

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We hope you will find it possible to approve [redacted] serving as a reviewer in this important study.

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Sincerely,

Alexander H. Flax

MEMORANDUM

I have no difficulty with this --
as long as you gentlemen don't.

Pls prepare responding letter for
my signature.

(W) 20. IX. 74

(DATE)